

FINAL TERMS

3 February 2026

Banco Comercial Português, S.A. (the "Issuer")

Legal Entity Identifier (LEI): JU1U6S0DG9YLT7N8ZV32

Issue of EUR500,000,000 Senior Preferred Fixed to Floating Rate Notes due May 2032

under the EUR25,000,000,000

Euro Note Programme

PROHIBITION OF SALES TO EEA RETAIL INVESTORS - The Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the European Economic Area ("EEA"). For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client as defined in point (11) of Article 4(1) of Directive 2014/65/EU (as amended, "**MiFID II**"); or (ii) a customer within the meaning of Directive (EU) 2016/97, where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of MiFID II. Consequently no key information document required by Regulation (EU) No. 1286/2014 (as amended, the "**PRIIPs Regulation**") for offering or selling the Notes or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the EEA may be unlawful under the PRIIPs Regulation.

PROHIBITION OF SALES TO UK RETAIL INVESTORS – The Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the United Kingdom ("UK"). For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client, as defined in point (8) of Article 2 of Regulation (EU) No 2017/565 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018 ("**EUWA**"); or (ii) a customer within the meaning of the provisions of the Financial Services and Markets Act 2000 (as amended, "**FSMA**") and any rules or regulations made under the FSMA to implement Directive (EU) 2016/97, where that customer would not qualify as a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014 as it forms part of domestic law by virtue of the EUWA ("**UK MiFIR**"). Consequently no key information document required by Regulation (EU) No 1286/2014 as it forms part of domestic law by virtue of the EUWA (the "**UK PRIIPs Regulation**") for offering or selling the Notes or otherwise making them available to retail investors in the UK has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the UK may be unlawful under the UK PRIIPs Regulation.

MIFID II PRODUCT GOVERNANCE / PROFESSIONAL INVESTORS AND ELIGIBLE COUNTERPARTIES ONLY TARGET MARKET - Solely for the purposes of each manufacturer's product approval process, the target market assessment in respect of the Notes has led to the conclusion that: (i) the target market for the Notes is eligible counterparties and professional clients only, each as defined in MiFID II; and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. Any person subsequently offering, selling or recommending the Notes (a "**distributor**") should take into consideration the manufacturers' target market assessment; however, a distributor subject to MiFID II is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturers' target market assessment) and determining appropriate distribution channels.

UK MIFIR PRODUCT GOVERNANCE / PROFESSIONAL INVESTORS AND ELIGIBLE COUNTERPARTIES ONLY TARGET MARKET – Solely for the purposes of the manufacturer's

product approval process, the target market assessment in respect of the Notes has led to the conclusion that: (i) the target market for the Notes is only eligible counterparties, as defined in the FCA Handbook Conduct of Business Sourcebook ("**COBS**"), and professional clients, as defined in UK MiFIR; and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. Any person subsequently offering, selling or recommending the Notes (a "**distributor**") should take into consideration the manufacturer's target market assessment; however, a distributor subject to the FCA Handbook Product Intervention and Product Governance Sourcebook (the "**UK MiFIR Product Governance Rules**") is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturer's target market assessment) and determining appropriate distribution channels.

PART A – CONTRACTUAL TERMS

Terms used herein shall be deemed to be defined as such for the purposes of the terms and conditions (the "**Conditions**") set forth in the Offering Circular dated 28 May 2025 and the supplement to it dated 29 January 2026, which together constitute a base prospectus for the purposes of the Prospectus Regulation (the "**Offering Circular**"). This document constitutes the Final Terms of the Notes described herein for the purposes of Article 5.4 of the Prospectus Regulation and must be read in conjunction with the Offering Circular in order to obtain all the relevant information. The Offering Circular has been published on the Issuer's website (www.millenniumbcp.pt) and on the website of the Irish Stock Exchange plc, trading as Euronext Dublin ("**Euronext Dublin**") (<https://live.euronext.com/>).

When used in these Final Terms, "**Prospectus Regulation**" means Regulation (EU) 2017/1129, as amended.

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| 1. | Issuer: | Banco Comercial Português, S.A. |
| 2. | (a) Series Number: | 865 |
| | (b) Tranche Number: | 1 |
| | (c) Date on which the Notes will be consolidated and form a single Series: | Not Applicable |
| 3. | Specified Currency: | Euro (" EUR ") |
| 4. | Aggregate Nominal Amount | |
| | (a) Tranche: | EUR500,000,000 |
| | (b) Series: | EUR500,000,000 |
| 5. | Issue Price of Tranche: | 99.990 of the Aggregate Nominal Amount |
| 6. | (a) Specified Denomination(s): | EUR100,000 |
| | (b) Calculation Amount: | EUR100,000 |
| 7. | (a) Issue Date: | 5 February 2026 |
| | (b) Interest Commencement Date: | Issue Date |
| 8. | Maturity Date: | Interest Payment Date falling in May 2032 |

9. Interest Basis: 3.250% Fixed Rate in respect of the period from and including the Interest Commencement Date to but excluding the Optional Redemption Date
- 3 month EURIBOR +0.72% Floating Rate in respect of the period from and including the Optional Redemption Date to but excluding the Maturity Date
- (further particulars specified in 16 and 18 below)
10. Redemption Basis: Subject to any purchase and cancellation or early redemption, the Notes will be redeemed on the Maturity Date at 100% of their nominal amount
11. Change of Interest Basis: Applicable
- (further particulars specified in 16 and 18 below)
12. Put/Call Options: Issuer Call, subject to the Relevant Authority's prior permission (as set out in Condition 6(m))
- Clean-up Call, subject to the Relevant Authority's prior permission (as set out in Condition 6(m))
- (further particulars specified in 23 and 24 below)
13. (a) Status of the Notes: Senior
- (b) Date of Executive Committee approval: 27 January 2026
14. Senior Note Provisions Applicable
- (a) Condition 2(a) ("*Senior Notes Waiver of Set Off*") Applicable
- (b) Condition 3 ("*Negative Pledge*") Not Applicable
- (c) Condition 6(g) ("*Redemption of Senior Non-Preferred Notes and certain Senior Notes due to an MREL Disqualification Event*") Applicable
- MREL Disqualification Event – Full or Partial Exclusion
- (d) Condition 6(m) ("*Further Provisions Applicable to Redemption and Purchases of Subordinated Notes, Senior Non-Preferred Notes and Senior Preferred Notes*") Applicable

(e)	Condition 6(o) (" <i>Substitution and Variation of Senior Non-Preferred Notes and Senior Notes</i> ")	Applicable
(f)	Condition 7(b) (" <i>Taxation – Obligation to pay additional amounts limited to payments of interest</i> ")	Applicable
(g)	Condition 9(a) (" <i>Events of Default relating to certain Senior Notes</i> ")	Not Applicable
(h)	Condition 9(b) (" <i>Events of Default and Enforcement - relating to Subordinated Notes, Senior Non-Preferred Notes and certain Senior Notes</i> ")	Applicable
15.	Senior Non-Preferred Note Provisions	Not Applicable
PROVISIONS RELATING TO INTEREST (IF ANY) PAYABLE		
16.	Fixed Rate Note Provisions	Applicable, from and including the Interest Commencement Date to but excluding the Optional Redemption Date
(a)	Rate(s) of Interest:	3.250% per annum payable in arrear on each Interest Payment Date
(b)	Interest Payment Date(s):	5 May in each year from and including 5 May 2026 up to and including the Optional Redemption Date (short first interest period)
(c)	Day Count Fraction:	Actual/Actual (ICMA)
(d)	Determination Date(s):	5 May in each year
17.	Reset Rate Note Provisions	Not Applicable
18.	Floating Rate Note Provisions	Applicable, from and including the Optional Redemption Date to but excluding the Maturity Date
(a)	Specified Period(s)/Specified Interest Payment Dates:	Quarterly, with the first Interest Period commencing on and including the Optional Redemption Date and the first Interest Payment Date falling on, subject to adjustment in accordance with the Business Day Convention set out in (b) below, 5 August 2031
(b)	Business Day Convention:	Modified Following Business Day Convention
(c)	Additional Business Centre(s):	Not Applicable

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| (d) | Party responsible for calculating the Rate of Interest and Interest Amount (if not the Agent): | Not Applicable |
| (e) | Screen Rate Determination | |
| (i) | Reference Rate: | Reference Rate: 3-month EURIBOR |
| (ii) | Interest Determination Date(s): | Second day on which T2 is open prior to the start of each Interest Period |
| (iii) | Relevant Screen Page: | Bloomberg Screen Page EUR003M Index (or any successor page) |
| (f) | Linear Interpolation: | Not Applicable |
| (g) | Margin(s): | +0.72% per annum |
| (h) | Minimum Rate of Interest: | Not Applicable |
| (i) | Maximum Rate of Interest: | Not Applicable |
| (j) | Day Count Fraction: | Actual/360 |
| 19. | Zero Coupon Note Provisions | Not Applicable |

PROVISIONS RELATING TO REDEMPTION

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| 20. | Condition 6(b) (" <i>Redemption for Tax Reasons</i> ") | Applicable, subject to the Relevant Authority's prior permission (as set out in Condition 6(m)) |
| | Notice periods: | Minimum period: 10 days
Maximum period: 30 days |
| 21. | Notice periods for Condition 6(c) (" <i>Redemption upon the occurrence of a Capital Event</i> "): | Not Applicable |
| 22. | Notice periods for Condition 6(g) (" <i>Redemption of Senior Non-Preferred Notes and certain Senior Notes due to an MREL Disqualification Event</i> ") | Minimum period: 10 days
Maximum period: 30 days |
| 23. | Issuer Call | Applicable, subject to the Relevant Authority's prior permission (as set out in Condition 6(m)) |
| (a) | Optional Redemption Date(s): | 5 May 2031 |
| (b) | Optional Redemption Amount: | EUR100,000 per Calculation Amount |
| (c) | If redeemable in part: | |
| (i) | Minimum Redemption Amount: | Not Applicable |

	(ii) Higher Redemption Amount:	Not Applicable (in whole only)
	(d) Notice periods:	Minimum period: 10 days Maximum period: 30 days
24.	Clean-up Call Option	Applicable, subject to the Relevant Authority's prior permission (as set out in Condition 6(m))
	(a) Clean-up Call Minimum Percentage:	As per the Conditions
	(b) Clean-up Call Option Amount:	EUR100,000 per Calculation Amount
	(c) Notice Periods:	Minimum period: 30 days Maximum period: 60 days
	(d) Clean-up Call Effective Date:	5 February 2026
25.	Investor Put	Not Applicable
26.	Final Redemption Amount of each Note:	EUR100,000 per Calculation Amount
27.	Early Redemption Amount payable on redemption for taxation reasons, upon a Capital Event (in the case of Subordinated Notes), upon an MREL Disqualification Event (where applicable) or on event of default:	EUR100,000 per Calculation Amount
28.	Substitution and Variation	Applicable
	(a) Notice periods for Condition 6(n) (" <i>Substitution and Variation of Subordinated Notes</i> "):	Not Applicable
	(b) Notice periods for Condition 6(o) (" <i>Substitution and Variation of Senior Non-Preferred Notes and Senior Notes</i> "):	Minimum period: 10 days Maximum period: 30 days

GENERAL PROVISIONS APPLICABLE TO THE NOTES

29.	Form of Notes	
	Form:	Book Entry Notes: <i>nominativas</i>
30.	Additional Financial Centre(s):	Not Applicable

Signed on behalf of the Issuer:

By:

Duly authorised

A handwritten signature in blue ink, consisting of a series of connected loops and strokes, positioned to the right of the 'By:' text.

By:

Duly authorised

A handwritten signature in blue ink, featuring a prominent initial 'N' followed by several horizontal strokes and a final loop, positioned to the right of the 'By:' text.

PART B – OTHER INFORMATION

1. Listing and Admission to Trading
 - (a) Listing and admission to trading: Application has been made by the Issuer (or on its behalf) for the Notes to be admitted to the Official List and trading on the Euronext Dublin Regulated Market with effect from the Issue Date
 - (b) Estimate of total expenses related to admission to trading: EUR1,050
2. Ratings

The Notes to be issued are expected to be rated:

Baa1 by Moody's Investors Service España, S.A. ("**Moody's**")

In accordance with Moody's ratings definitions, obligations rated 'Baa' are judged to be medium-grade and subject to moderate credit risk and as such may possess certain speculative characteristics.

Moody's appends numerical modifiers 1, 2, and 3 to each generic rating classification from Aa through Caa. The modifier 1 indicates that the obligation ranks in the higher end of its generic rating category; the modifier 2 indicates a mid-range ranking; and the modifier 3 indicates a ranking in the lower end of that generic rating category.

Source:

<https://ratings.moody.com/api/rmc-documents/53954>

BBB+ by S&P Global Ratings Europe Limited ("**S&P**")

In accordance with S&P's ratings definitions, an obligation rated 'BBB' exhibits adequate protection parameters. However, adverse economic conditions or changing circumstances are more likely to weaken the obligor's capacity to meet its financial commitments on the obligation.

Ratings from 'AA' to 'CCC' may be modified by the addition of a plus (+) or minus (-) sign to show relative standing within the rating categories.

Source:

<https://disclosure.spglobal.com/ratings/en/regulatory/article/-/view/sourceId/504352>

BBB+ by Fitch Ratings Ltd. ("**Fitch**")

In accordance with Fitch's ratings definitions, 'BBB' ratings indicate that expectations of default risk are currently low. The capacity for payment of financial commitments is considered adequate, but adverse business or economic conditions are more likely to impair this capacity.

'+' and '-' modifiers indicate relative differences of probability of default or recovery for issues.

Source:

<https://www.fitchratings.com/products/rating-definitions#about-rating-definition>

A (low) by DBRS Ratings GmbH ("**Morningstar DBRS**")

In accordance with Morningstar DBRS's ratings definitions, a long-term rating of "A" indicates good credit quality. The capacity for the payment of financial obligations is substantial, but of lesser credit quality than AA. May be vulnerable to future events, but qualifying negative factors are considered manageable.

All rating categories from AA and CCC contain subcategories (high) and (low). The absence of either a (high) or (low) designation indicates that the rating is in the middle of the category.

Source:

<https://dbrs.morningstar.com/media/DBRSM-Product-Guide.pdf>

Each rating agency referred to above a "**Rating Agency**".

3. Reasons for the Offer and Estimated Net Proceeds

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| (i) Reasons for the offer: | General Corporate Purposes – see the first paragraph of " <i>Use of Proceeds</i> " wording in Offering Circular |
| (ii) Estimated net proceeds: | EUR 499,200,000 |

4. Interests of natural and legal persons involved in the issue Save for any fees payable to the Managers, so far as the Issuer is aware, no person involved in the issue of the Notes has an interest material to the issue. Certain Managers and their affiliates have engaged, and may in the future engage, in financing, investment banking and or commercial banking transactions with, and may perform other services for, the Issuer and its affiliates in the ordinary course of business.
5. Indication of yield (Fixed Rate Notes only) 3.254 per cent. per annum.
The yield is calculated on the basis of the Issue Price and the Rate of Interest applicable from and including the Interest Commencement Date until and excluding the Optional Redemption Date. It is not an indication of future yield
6. Historic and future Interest Rates (Floating Rate Notes only) Details of historic and future EURIBOR rates can be obtained free of charge from Bloomberg.
7. Operational Information
- (a) ISIN: PTBCPNOM0043
- (b) Common Code: 328993040
- (c) CFI: DTVNGR, as updated, as set out on the website of the Association of National Numbering Agencies (ANNA) or alternatively sourced from the responsible National Numbering Agency that assigned the ISIN
- (d) FISN: BCP SA/VAR OB 20320505 MTN 865, as updated, as set out on the website of the Association of National Numbering Agencies (ANNA) or alternatively sourced from the responsible National Numbering Agency that assigned the ISIN
- (e) Delivery: Delivery against payment
- (f) Intended to be held in a manner which would allow Eurosystem eligibility: Yes. Note that the designation "yes" simply means that the Notes are intended upon issue to be registered with Interbolsa – Sociedade Gestora de Sistemas de Liquidação e de Sistemas Centralizados de Valores Mobiliários, S.A. in its capacity of securities settlement system and does not necessarily mean that the Notes will be recognised as eligible collateral for Eurosystem monetary policy and intra-day credit operations by the Eurosystem either upon issue or at any or

all times during their life. Such recognition will depend upon satisfaction of the Eurosystem eligibility criteria.

8. Distribution

- (a) If syndicated, names of Managers: Banco Comercial Português, S.A.
Crédit Agricole Corporate and Investment Bank
J.P. Morgan SE
Morgan Stanley Europe SE
UniCredit Bank GmbH
- (b) Date of Syndication Agreement: 3 February 2026
- (c) Stabilisation Manager(s) (if any): Morgan Stanley Europe SE
- (d) If non-syndicated, name of relevant Dealer: Not Applicable
- (e) U.S. Selling Restrictions: Reg. S Compliance Category 2; TEFRA C
- (f) Prohibition of Sales to EEA Retail Investors: Applicable
- (g) Prohibition of Sales to UK Retail Investors: Applicable
- (h) Prohibition of Sales to Belgian Consumers: Applicable
- (i) Singapore Sales to Institutional Investors and Accredited Investors only: Applicable

9. Third Party Information

The description of the meaning of the ratings expected to be provided by each Rating Agency has been extracted from the website of the relevant Rating Agency. The Issuer confirms that such information has been accurately reproduced and that, so far as it is aware and is able to ascertain from information published by the relevant Rating Agency, no facts have been omitted which would render the reproduced information inaccurate or misleading.