## 7. Staff costs

The amount of this account is comprised of:

|  | (Thousands of euros) |  |
| :---: | :---: | :---: |
|  | 2020 | 2019 |
| Remunerations | 503,139 | 519,888 |
| Mandatory social security charges |  |  |
| Post-employment benefits (note 50) |  |  |
| Service cost | $(15,235)$ | $(15,372)$ |
| Net interest cost / (income) in the liability coverage balance | 6,299 | 4,524 |
| Cost with early retirement programs | 11,799 | 18,375 |
| Amount transferred to the Fund resulting from acquired rights unassigned related to the Complementary Plan | (426) | (683) |
|  | 2,437 | 6,844 |
| Other mandatory social security charges | 112,048 | 114,177 |
|  | 114,485 | 121,021 |
| Voluntary social security charges | 11,989 | 12,416 |
| Other staff costs | 17,087 | 14,907 |
|  | 646,700 | 668,232 |

The balance Remuneration includes, in 2020, the amount of Euros 5,281,000 (2019: Euros 12,587,000) related to the distribution of profits to Bank's employees, as described in note 48.

In 2020, under the scope of the salary increases recorded in September 2020, with retroactive effect since 1 January 2020, agreed between the Bank and the Unions, the Group recorded the impact of Euros 1,429,000 in Staff costs, including mandatory social charges.

In 2019, under the scope of the salary increases registered in October 2019, with retroactive effects since 1 January 2018, agreed between the Bank and the Unions, the Group registered the impact of Euros $4,011,000$ (of which Euros 1,657,000 refer to retroactive payments of 2018) in Staff costs, as described in the accounting policy 1 S2.

In 2020, the balance Other staff costs includes severance payments in the amount of Euros 19,992,000 (2019: Euros 9,737,000), of which the highest amounts to Euros 504,000 (2019: Euros 1,313,000).

The average number of employees by professional category, at service in the Group, is analysed as follows by category:

|  | 2020 | 2019 |
| :---: | :---: | :---: |
| Portugal |  |  |
| Top Management | 963 | 996 |
| Intermediary Management | 1,596 | 1,644 |
| Specific/Technical functions | 3,059 | 3,008 |
| Other functions | 1,535 | 1,608 |
|  | 7,153 | 7,256 |
| Abroad | 10,775 | 10,272 |
|  | 17,928 | 17,528 |

